

*Our mission is to engage in community-based planning that improves health and promotes wellness in Miami-Dade and Monroe Counties.*

*Annual Report 2004*  
*Our 36<sup>th</sup> Year*

Sponsored by the Health Council of South Florida, Inc.,  
the State of Florida, Department of Health and  
the Health Foundation of South Florida.



**Health Foundation**  
*of South Florida*

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*Photos courtesy of: Front Cover (top row, left to right)- Health Choice Network, Miami-Dade College Medical Center Campus, (bottom row, left to right)- Miami-Dade College Medical Center Campus, Corbis Images; Back Cover (top row, left to right)- Miami-Dade County Health Department, Pan American Hospital, (bottom row, left to right)- Miami-Dade College Medical Center Campus, University of Miami School of Medicine Department of Community Service, and Miami Children's Hospital.*

## *Health Council of South Florida in Overview*

The Health Council of South Florida, Inc. is a non-profit organization whose mission is to engage in community-based planning that improves health and promotes wellness in Miami-Dade and Monroe Counties. For over 36 years, the Council has set the standard for excellence in health planning by serving as an objective source of healthcare information, fostering community dialogue on contemporary health issues and developing solutions for emerging health needs.

As one of eleven local health councils designated through Florida Statutes 408.033, the Council's regional planning activities contribute to the coordinated planning of healthcare services across the state. The Council is guided by a 12-member board of directors representing health care providers, consumers and purchasers. Under its direction, areas of emphasis have encompassed population and regional health planning, program development and evaluation, disease management, ethical standards for a healthy community, trauma service coordination, and the formation of cost-effective health policy that is responsive to the health needs of South Florida residents.

A nineteen member Planning Advisory Committee serves as the central planning body of the Council and guides the development of a biennial district health plan to develop strategies and set priorities for implementation based on local healthcare needs. Additional committees provide expertise in the fields of health care ethics; HIV/AIDS; trauma services; and transportation disadvantaged services. State/local government and private foundation funding support the diverse projects conducted by the Council's versatile and professional board, committee members and staff.

Regional health planning activities conducted by the Council include:

- Examining health policy in the areas of health coverage options, Certificate of Need, school health services, trauma services, and maternal and child health
- Inventorying community resources and identifying gaps in services for improved coordination and delivery of health care across the age, gender and racial/ethnic spectrums
- Assuring better coordination and utilization of local resources for health care services provided to the district's diverse communities
- Performing data collection, tabulation and analysis for informed decision-making among community leaders
- Fostering the exchange of ideas through community engagement on contemporary local and national healthcare issues.



# Board of Directors 2003-2004

## Executive Committee

**Paul A. Gluck, M.D.**, Chair, Gynecologist and Partner, Vital M.D., L.L.C.

**Liz Kern, R.N.**, Vice Chair, President and CEO, Hospice of the Florida Keys and the Visiting Nurses of the Florida Keys

**Max Rothman, J.D., L.L.M.**, Treasurer, Executive Director, The Center on Aging at Florida International University

**Charles Gray, Secretary**, Retired Miami-Dade County School Teacher and Administrator

**Debbie Premaza, R.N., B.S.N.**, Member at Large, Director of Clinical Services, Lifeline Home Health Care

## Board Members

**Castell Vaughn Bryant, Ed.D.**, President, Miami-Dade College Medical Center Campus

**Albert Collazo**, PhRMA Hispanic Alliance Development Director

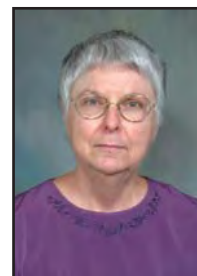
**Thomas Garvin, M.D.**, Medical Director, Jefferson Reaves, Senior Health Center

**Ann Rhode**, Retired District Administrator, Florida Department of Children and Families for Monroe County

**Steven D. Sonenreich**, Chief Executive Officer, Mount Sinai Medical Center and Miami Heart Institute

**Kerry Shelby, C.P.A.**, Deputy Executive Director, Florida Keys Aqueduct Authority

**Ana Rita Velazquez, Sc.D.**, Senior Vice-President and Partner, Fleishman-Hillard



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### Incoming Executive Committee Members for Fiscal Year 2004-2005

Chair: Max Rothman, J.D., L.L.M.

Vice Chair: Liz Kern, R.N.

Treasurer: Albert Collazo

Secretary: Debbie Premaza, R.N., B.S.N.

Member at Large: Castell Vaughn Bryant, Ed.D.

# *A Letter from the Chair & the Executive Director*

## *Letter from the Board Chair*

The landmark Institute of Medicine report “To Err is Human” (1999) recognized the prevalence of medical errors and the need to develop new patient safety strategies. This report alarmed the public and policy makers. According to a report from the Commonwealth Fund (April, 2002) in interviews of 6,700 adults, researchers found that almost half claimed a medical error caused significant injury to either them or their immediate family.

With further study, it became obvious that most adverse outcomes in complex, high risk systems, such as healthcare, are the result of system deficiencies; not human error. These deficiencies also affect access to care by wasting valuable resources.

The Health Council of South Florida can play an important role in improving healthcare safety. As a convening organization, we are bringing together the medical community to learn about patient safety through avenues such as our Health Policy Dinner. We can facilitate sharing of information and best practices to improve patient safety. Finally and most importantly, we can assess outcomes to see if these interventions have measurably reduced medical errors.

The resources of the Council are available to individuals and organizations that embrace one of healthcare’s most important goals - quality care through patient safety!

- Paul A. Gluck, M.D.

## *Letter from the Executive Director*

To all of our community partners I wish to express our heartfelt appreciation for your continued collaboration and dedicated leadership throughout South Florida's diverse communities. I also want to extend a warm welcome and brief introduction to our new partners and collaborators. One of the hallmarks of the Council is that we are ever evolving to address emerging community needs and issues impacting on South Florida, and in some instances the state as a whole, such as in the area of HIV/AIDS.

The Council is a full service, comprehensive health planning agency that has been serving Miami-Dade and Monroe counties for over 36 years. Our qualified staff can assist you and your associates with a wide array of strategic planning needs, ranging from developing a market analysis of local healthcare consumers, preparing short and long range strategic plans, developing needs assessments for specific population groups and conducting quality health assessments. We can also help you with new service development as well as engage in social marketing and program evaluation.

We look forward to learning how we can work together to benefit the health of the community, measure our progress, and move forward together as collaborators and facilitators of sound health policy change, grounded in the practice of objective, independent and effective community health planning.

- Sonya R. Albury

Please enjoy this year's Annual Report and the highlights of our work in FY 2003-2004. For further information we invite you to visit the Council's website at [www.healthcouncil.org](http://www.healthcouncil.org) to learn more about its research documents, health policy papers and service offerings.

## Board Retreat 2003-2004

The Board of Directors of the Health Council of South Florida convened on October 9-10, 2003 to conduct its Strategic Planning Retreat for the Years 2004-2007. The retreat provided a conducive environment for the Board to listen and respond to issues raised by state legislators, local government representatives, state and county Department of Health officials, community organization members and staff. The two-day strategic planning session is an ongoing process undertaken by the Board since 1994. It offers an opportunity for the organization to identify critical health related issues affecting the South Florida population, as well as gain a deeper understanding of the internal and external factors having an impact on the Council today and in the future. This year's session led to the creation of a vision statement for the Council as well as a revised mission statement that places emphasis on health promotion and wellness.

### *Vision Statement*

Every individual will practice wellness and all institutions will contribute to a healthy and safe community.

### *Mission Statement*

To engage in community-based planning that improves health and promotes wellness in Miami-Dade and Monroe Counties.

### *Key Guiding Values, Principles and Beliefs*

A total of 24 policy statements have been articulated that serve as guiding values, principles, and beliefs for the Council. These are arranged into seven main themes:

- Focus on Health and Wellness
- Assure Access to Healthcare Services and Information
- Foster Patient Choice through Empowering Residents
- Facilitate Community Collaboration and Leadership Development
- Advance the Practice of Health Planning
- Eliminate Health Disparities
- Assure Accountability and Cost-Effectiveness

### *Key Strategic Goals*

Goal 1.0: Accurate information on problems and solutions is available and accessible to community organizations, local government and citizen groups.

Goal 2.0: Community-based health systems and health interventions are derived from needs-based strategic planning.

Goal 3.0: Local health care organizations provide access to and promote awareness of the full spectrum of health services.

Goal 4.0: Community-based planning activities address the diverse geographic, cultural, age related, and gender specific characteristics of the community. Planning initiatives also promote health and wellness together with the needs of individuals with specific diseases, including persons living with HIV/AIDS.

To view the *Strategic Plan, 2004-2007* in its entirety, please visit [www.healthcouncil.org](http://www.healthcouncil.org).



*Board Retreat participants included, from left to right: Marvin O'Quinn, CEO, Jackson Health System; Lillian Rivera, Administrator, Miami-Dade County Health Department; Sonya Albury, Executive Director, Health Council of South Florida; Representative Edward Bullard; Senator Larcenia Bullard; Dr. Paul Gluck, Board Chair; Dr. John Agwunobi, Secretary, Florida Department of Health; Castell Vaughn Bryant, President, Miami-Dade College Medical Center Campus and Board member.*

# *Volunteer Advisory Committees 2003-2004*

## *Planning Advisory Committee*

Jose Perdomo, MHSA, Chair  
Joseph Rogers, Vice Chair  
Francis Afram-Gyening  
Forrest L. Bledsoe  
Pauline Broderick, PhD  
Ted Castellanos  
Olga Conner  
Michael Cunningham  
Ann-Lynn Denker, PhD  
Paul Gluck, MD, ex-officio  
Diego Martinez  
Martha Montes de Oca  
Deborah Robinson  
Judy Rosenbaum  
Priya Sampath  
Martha Sanchez  
Sid Schiff  
Moises Simpser, MD  
Patricia Stauffer

## *Health Care Ethics Committee*

Deacon Albert Mindel, Chair  
Kate Callahan, PhD, Vice Chair  
Doris Bass  
Pamela Elfenbein, PhD  
Gladys Gilliam, ARNP  
Marilyn M. Goldaber, LCSW  
Kenneth Goodman, PHD  
Janye Hendricks, Esq.  
Chaplain Robert W. Jakoby  
Phillip Pennell, MD  
Barbara Reiser  
Ariela Rodriguez, PhD, LCSW  
Wellington Rolle  
Vandon E. White, PhD

## *AICP Statewide Technical Advisory Committee*

Donna Fuchs, Chair  
Rick Vitale, Vice Chair  
Lisa Agate  
Albert Collazo  
Jesse R. Fry  
Kenneth Hart  
Edward Hourihan  
Joyce Johnson  
Joseph Lennox-Smith  
Cameron McDougle  
John Raymond  
Sid Schiff  
Lew Sibert

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*"The Board of Directors and Staff of the Health Council wish to thank all of the volunteers for their contribution as we engage in community-based planning that improves health and promotes wellness in Miami-Dade and Monroe Counties."*

- Paul Gluck, M.D.  
Chair of the Board

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## *Trauma Advisory Committee*

Robert Garner, Chair  
Captain Al Cruz  
Johnny Delgado  
Marisa D'Heere, ARNP  
Ricardo Forbes  
Jim Hirshman, MD  
Bruce Hyma, MD  
Christine Jerez, RN  
Ana Lausell  
Chief Charles Maree  
Richard Nateman, MD  
Reggie Paros  
Kathy Schrank, MD  
David Shatz, MD  
Chief Marc Stolzenberg  
Paul Taber, RN  
Malvin Weinberger, MD

## *Local Coordinating Board for the Transportation Disadvantaged Services*

Hon. George Neugent, Chair  
Charles Ingraham, Vice Chair  
Ronald Babitt  
Henry Bikofsky  
Mary Brown-Martilik  
Jerry Eskew  
Darren Guttman  
Myra Hernandez  
Elena Herrera  
Akhtar Mahmood  
Hon. Merili McCoy  
Julia Pranschke  
Judy Rosenbaum

## *Comprehensive Assessment for Tracking Community Health*

Dwight Danie, Co-Chair  
Louise Jeroslow, Esq., Co-Chair  
Noma Anderson, PhD  
Ted Castellanos  
Juan Carlos del Valle  
Victoria Orrego Dunleavy, PhD  
Onelia Fajardo, DrBA  
Linda Gilliland, ARNP  
Luis Miguel Garcia, MD  
Rev. Charline E. Rankin  
Judy Rosenbaum  
Synthia Snow  
Nilda Soto, MD  
Kenneth Spell  
Arelis C. Valero, MHSA  
Peter Wood  
Fatima Zafar, MD  
Guoyan Zhang, MD, MPH

# AIDS Insurance Continuation Program

Today, Florida's AIDS Insurance Continuation Program (AICP) continues to operate as one of the most innovative federally and state funded public health programs in the nation. AICP presently receives approximately 54.0% of its total funding through Title II of the Federal Ryan White CARE Act and 46.0% from the State of Florida. By preserving the private health insurance coverage of insured low-income Florida residents and families living with HIV/AIDS, AICP cost-effectively assists in the purchase of private-sector health care for those most likely to qualify for Medicaid or Medicare enrollment. Due to its very successful implementation as a pilot program for Monroe and Broward Counties in 1989, AICP was expanded in 1994 to operate on a statewide basis. To date, AICP has successfully preserved the private health insurance coverage of more than 5,164 low-income Floridians living with HIV/AIDS.

*"Florida's AICP continues to demonstrate year after year that the extension of health insurance assistance to insured low-income state residents with HIV/AIDS can both preserve vital health care access and return substantial savings to the state's taxpayers."*

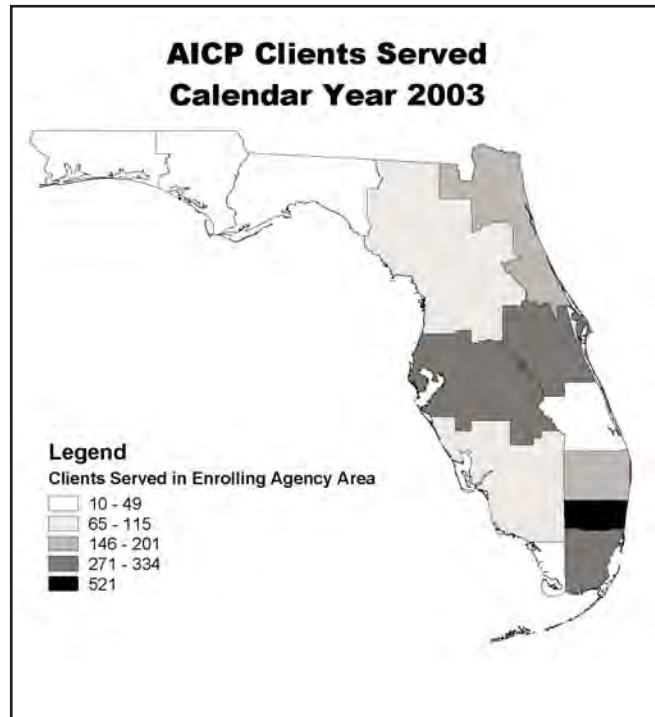
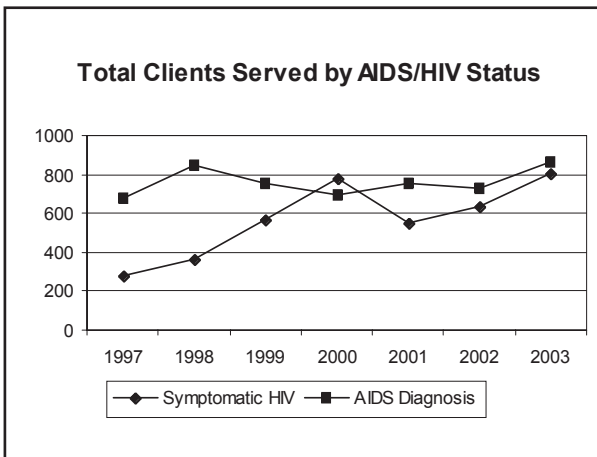
- Tom Liberti, Bureau Chief  
Florida Department of Health  
Bureau of HIV/AIDS

it is estimated that AICP has purchased more than \$186 million in private health care goods and services for total programmatic expenditures of less than \$25 million. This level of sustained AICP performance represents a six-year annualized purchase of almost \$7 in private-sector health care for each program dollar expended.

In addition, by helping to ensure that AICP clients have high quality access to private physicians experienced in treating HIV/AIDS, as well as comprehensive inpatient and outpatient services, the probability of maintaining optimum long-term client health with commensurately reduced health care demand is potentially increased. Accordingly, it is not surprising that in 2002, 50.0% of all clients disenrolled returned to the workforce, and 91.0% of clients polled indicated their health had improved during the prior year of program participation.

In 2003 alone, it is estimated that AICP purchased for its 1,981 active clients more than \$38 million in private-sector health care for a total outlay of \$5.5 million in health insurance premium-payment expenditures. Moreover, during the period of 1998 to 2003,

In an era where state governments struggle with ever more challenging budget issues, Florida's AICP stands out as an example of how the public sector can find innovative solutions for some of its most critical health care missions.



# Planning

## *Emergency Department*

The problem of hospital emergency departments (EDs) operating at or beyond capacity has been nationally recognized as a serious healthcare issue. Since overcrowding in local hospital EDs has a dramatic impact on the entire population and its access to care, the project *Emergency Department Overload: A Situation Assessment* was commissioned by the Health Foundation of South Florida to determine what strategies have been identified in the literature and recognized by key decision makers and healthcare providers in the field. The results lend substantial insights into some of the issues and concerns currently being discussed, highlight local plans underway to address overcrowded EDs, as well as offer creative solutions that can be shared among those actively working in this field of service. The two-pronged assessment substantiated the need for a centralized data collection system for ED information in Miami-Dade County and guided the identification of the most relevant data for an expanded and ongoing system for tracking ED utilization. Thoughtful insights shared by the key informants demarcated eight recurring themes of importance, including: patients should receive prompt patient care through improved operations and communications; program finances, inclusive of reimbursement, insurance and payer mix considerations, should be given priority status; staffing patterns should be flexible; and significant health policy changes are needed to integrate the needs of today's patients and institutions. To learn more about this project or to obtain a copy of the Final Report, please contact Vianca Stubbs, Health Planning and Programs Administrator at (305) 592-1452.



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*"The Miami-Dade County Health Department is proud to continue its partnership with the Health Council of South Florida and supports the goal of ensuring that the maximum number of people participates in accessing cost-effective services, while also guaranteeing the highest quality of care."*

- Lillian Rivera, R.N., Administrator  
Miami-Dade County Health Department

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## *Planned Approach to Community Health*

To bring together the wealth of individuals, programs, and organizations in Miami-Dade County that provide valuable insight, services and guidance in the areas of health promotion and disease prevention, the Miami-Dade County Health Department formed the Consortium for a Healthier Miami-Dade in September 2003. An important part of the initial orientation phase has been devoted to implementing the Planned Approach to Community Health (PATCH) process to plan, conduct and evaluate health promotion and disease prevention programs appropriate for Miami-Dade County's diverse communities. The Council has engaged the Consortium in this process through strategic planning discussions and the development of PATCH materials, working in collaboration with the Consortium's committees that focus on measures to address health priorities at the worksite, within the schools, and throughout the community-at-large. To participate in this multiyear PATCH process and other Consortium activities, please contact Shaleen Hamilton, Health Planner at (305) 592-1452.

## Childhood Obesity

As the fourth-largest school district in the nation, Miami-Dade County Public Schools (M-DCPS) has a tremendous opportunity to positively influence the nutritional health of its 338,417 school children. To this end, the Council was awarded a grant by the Health Foundation of South Florida to engage the school system in addressing this growing concern and to identify best practices for possible replication in Miami-Dade County. To broaden the community's understanding of dietary related health risk behaviors among local high school students, the Council developed a synopsis of the Youth Risk Behavior Survey data compiled by the Centers for Disease Control and Prevention. Based on these results, areas for further action and community engagement for promoting healthy eating and weight management practices among high school aged youth in Miami are presented. Role models, such as teachers, parents, dietitians, health advocates, and school food managers are urged to utilize this resource to support local efforts, working to improve the health and wellness among youth. Best practice models from across the county will be explored in Phase II of this groundbreaking project.



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*"We, as a collective society, have yet to fully recognize that prevention of physical, social and emotional health problems throughout the years of childhood is the most cost-effective way of ensuring an adulthood that is productive and sets the foundation for reaching our full human potential."*

- Wil Blechman, M.D.  
Board Member, The Children's Trust of Miami-Dade County

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## Monroe Initiative

The Rural Health Network of Monroe County (RHNC) Health Insurance Task Force has embarked on a significant undertaking to improve health coverage access for Monroe County's uninsured, currently estimated at 17,000 people under age 65. The Honorable Dixie Spehar, Monroe County Commissioner, chairs the 40-member task force which includes representatives from national and local entities, including but not limited to chambers of commerce, health care providers, consumers, educators, insurance agencies, employers, and health planners. Information formerly compiled by the Council for the Monroe County Community Health Initiative augmented the data researched by the Task Force, improved the results of the actuarial feasibility study on health insurance conducted by Milliman USA, and reduced the amount of funding required for the work. Feasibility study results in support of a Monroe County Health Insurance Plan (MCHIP) were unveiled at the RHNC Annual Meeting of the Board and Membership in March 2004. The MCHIP is based on a three-plan design and includes the working uninsured in the initial enrollment period. Next steps include securing a vendor for premium billing, enrollment and claims' administration; selecting a carrier and/or associated provider network; creating and funding a special Insurance Trust Fund for the MCHIP with funds coming from both public and private sources; forming a non-profit corporation for plan administration; and developing an implementation strategy. The Council will continue to provide technical assistance to Monroe County in these endeavors to offer an affordable health coverage model for Florida Keys residents.

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*"I congratulate the work performed by the Health Council of South Florida under the leadership of Sonya Albury. Vianca Stubbs and her staff unerringly assessed and reported the health care needs of the residents of the Florida Keys. The in-depth statistical data from questionnaires, surveys and physician interviews outlined the current health delivery systems and general level of health care resources available in Monroe County and caused the community to focus on possible solutions for the growing crucial problem of health care."*

- The Honorable Dixie Spehar  
Monroe County Board of County Commissioners

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## *Comprehensive Assessment for Tracking Community Health*

The Miami-Dade County Health Department formed a collaborative with the Council, Medegy Information Management at the University of South Florida, the Alliance for Human Services, and the Allegany Franciscan Foundation Dade County to develop an updated Comprehensive Assessment for Tracking Community Health (CATCH) report for Miami-Dade County; a similar endeavor was previously undertaken in the year 2000. The overall purpose of this study is to characterize the health status of the residents of Miami-Dade, identify areas of strength and present opportunities for improvement, and to prioritize those 'challenge' areas. An 18 member Technical Advisory Committee provides guidance throughout the development of the 2004 CATCH report, as well as the accompanying Interactive Community Assessment Profile (iCAP) CDs. Nearly 300 health status indicators have been analyzed and compared to Miami-Dade's selected peer group composed of Broward, Duval, Hillsborough, and Orange counties. This comprehensive survey of local residents' health status serves as a useful tool for measuring changes in our community's health status improvement process. A Hispanic CATCH report is under development and will address the broad array of ethnic groups comprising the Spanish-speaking community, an unparalleled 59.7% of Miami-Dade's population.

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*"A health care system that recognizes the priorities of prevention and wellness knows that it is more important and cost-effective to keep people well and treat illness early than to wait to treat serious advanced illnesses within a costly system."*

- Clyde McCoy, Ph.D.  
Professor and Chair, Department of Epidemiology  
University of Miami, School of Public Health

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## *Liberty City Outreach Initiative*

The Liberty City Outreach Initiative, an endeavor of the United Way of Miami-Dade, focuses on increasing referrals for Healthy Start services among non-Hispanic Black women and teenagers within zip code 33147. The Council serves as external evaluator for the three-year project being conducted by the Healthy Start Coalition of Miami-Dade in collaboration with the Teen Pregnancy Prevention Center, Economic Opportunity Health Center and the Miami-Dade County Health Department. During the first year of outreach services (October 2002 through September 2003), the Initiative established a baseline for measuring program awareness and demonstrated a 35.4% increase in the number of women from the Liberty City area who were referred for Healthy Start services. All 108 women encountered who resided within zip code 33147 were subsequently assigned to a Healthy Start provider. A high rate of participation by unwed mothers demonstrated the Initiative's effectiveness in reaching a population known to have poor birth outcomes.



As this Liberty City Initiative illustrates, it is important to develop and track outcome measures over time to encourage program cost-effectiveness and efficiency. Moreover, outcomes data is critical to demonstrating progress in achieving target milestones. Local funders, including the United Way of Miami-Dade which supports this strategic initiative, increasingly are seeking information that incorporates measures of program success which can help support sustainability and replication.

## *Health Flex*

The growing number of uninsured is a national crisis shared by many communities within the state of Florida. In 2002, the Florida Legislature approved the Florida Health Flex Pilot Program as an alternative option for obtaining affordable health coverage by low income Floridians. To garner feedback from small businesses and minority populations on this pilot program, the Health Foundation of South Florida and the Quantum Foundation, on behalf of the Agency for Health Care Administration, provided funding for a series of round-table and focus group discussions throughout Miami-Dade, Broward and Palm Beach counties.

Through these events, employers communicated their need for a comprehensive benefit plan that is affordable, entails few eligibility requirements, is portable and easy to administer. Overall, there are strong indications that employers will be interested in offering the Health Flex option once it is developed for business participation and employee enrollment. Consensus of all focus group participants is to enroll in a plan with comprehensive services that has family coverage with a reasonable monthly premium and co-payments. To learn more about participants' reactions to the Health Flex program, as well as measures to ensure the viability of the program for South Florida's workforce, please view and/or download the Final Reports for these events at [www.health-council.org](http://www.health-council.org).

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*"Our community, as are many around the country, is faced with the critical need to making affordable and responsible health care available to all, a responsibility which must be shouldered by government and the private sector. In order to improve our existing healthcare system and to provide greater accountability and transparency, I sponsored comprehensive legislation which created the Miami-Dade County Office of Healthcare Planning. It would not have been possible without the tremendous input of the Health Council of South Florida. Its contributions to this legislation and to the ongoing effort to provide access to healthcare services are invaluable."*

- The Honorable Barbara Carey-Shuler, Ed.D.  
Chair, Miami-Dade County Board of County Commissioners

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## *Local Coordinating Board*

The Council has a long-standing commitment to assist in the maintenance of reliable transport services for the transportation disadvantaged in Monroe County. Since 1993 the Council has served as the Official Planning Agency (DOPA) for the county and provides professional health planning support to the state mandated Local Coordinating Board (LCB). Under its direction services are coordinated and fiscally monitored for the transportation disadvantaged, including individuals who because of physical or mental disability, income status or age, are unable to transport themselves or to purchase transportation. As the DOPA, the Council has administered three Request for Proposals to select the Community Transportation Coordinator (CTC) for Monroe County; and has assisted the CTC in updating and aligning its Transportation Disadvantaged Service Plan to the Monroe County Year 2010 Comprehensive Plan. The Guidance Clinic of the Middle Keys, a local provider agency, has served as the CTC since 1997. Through this collaborative effort, the transportation disadvantaged in Monroe County have greater access to a locally managed, coordinated, quality transportation service. *Please remember that donations to the Transportation Disadvantaged Trust Fund can be made when renewing a Florida vehicle registration.*



*Photos courtesy of (left to right): Jackson Health System; Hospice of the Florida Keys; and University of Miami School of Medicine, Department of Community Services*

## *Our Partners in Planning*

- Agency for Health Care Administration - Office of Health Policy and Medicaid Program Office
- Allegany Franciscan Foundation - Dade County
- Alliance for Aging for Miami-Dade and Monroe Counties
- Alliance for Human Services
- American Health Planning Association
- Area Health Education Centers (AHEC)
- Community Voices Miami
- Florida Association of Health Planning Agencies
- Florida Commission for the Transportation Disadvantaged
- Florida Department of Children and Families
- Florida Department of Elder Affairs
- Florida Department of Health (FDOH)
- FDOH - Bureau of HIV/AIDS
- Florida International University
- Florida Legislature
- Greater Miami Chamber of Commerce
- Guidance Clinic of the Middle Keys
- Health Foundation of South Florida
- Healthy Start Coalition of Miami-Dade
- HIV/AIDS Planning Partnership
- Hospice Foundation of America
- HRSA Healthy Communities Access Program
- Human Services Coalition of Dade County
- Jackson Health System/Public Health Trust
- Local Hospitals, Nursing Homes and Other Provider Organizations
- March of Dimes Birth Defects Foundation
- Miami-Dade County Government
- Miami-Dade County Health Department
- Miami-Dade County Public Schools
- Monroe County Health Department
- Monroe County Government
- Monroe County Local Coordinating Board
- Monroe County Trauma Study Group
- Office for Countywide Healthcare Planning
- Quantum Foundation
- Rural Health Network of Monroe County
- The Children's Trust of Miami-Dade County
- United Way of Dade County
- University of Florida
- University of Miami
- University of South Florida

## *Future Initiatives*

- Convening health experts on patient safety programs, strategies and solutions
- Conducting research to improve the nutritional habits of school aged children
- Developing electronic planning tools such as the Interactive Community Assessment Profile (iCAP)
- Responding to innovations and marketplace changes to enhance HIV/AIDS programs
- Engaging in a strategic planning process for school health services
- Assessing air transport services of trauma patients in Monroe County
- Developing strategic alliances with the local business community
- Formulating health policy solutions through collaboration with state, community, academic and private foundation leadership groups and institutions

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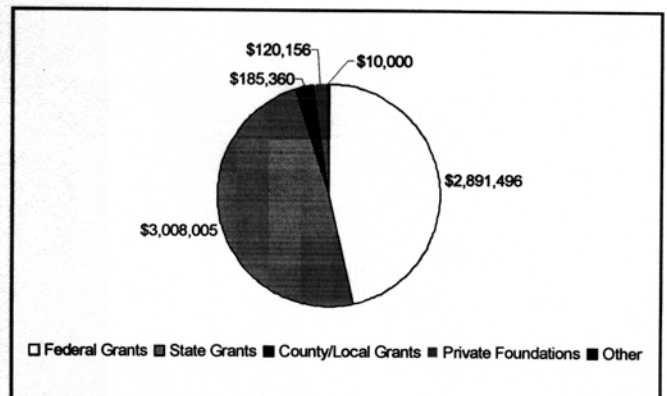
*"Monroe County is facing a real challenge regarding continuing trauma services in the long term future. The Trauma Study Group was recently formed to study the issues of trauma care in the County and make a formal recommendation to the Board of County Commissioners. The skills and dedication of the Health Council and its Board are instrumental to the success of this endeavor."*

- The Honorable David Rice

Monroe County Board of County Commissioners

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## *Health Council Funding Fiscal Year 2003-2004*



# Health Council of South Florida Professional Staff

## Administration



*Sonya R. Albury, M.S.W.  
Executive Director*



*Robert Harris  
Data Manager*



*Priscilla Pouchet  
Office Administrator*

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*Offering quality  
health planning  
services to meet  
your needs*

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## HIV/AIDS Division



*Nicole Montgomery, M.P.H.  
HIV/AIDS Program Director*



*Miguel Mudafort  
Fiscal Administrator*



*Wendy Sejour  
Research Associate*



*Liz Tirado  
Administrative Assistant*

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## Planning Division



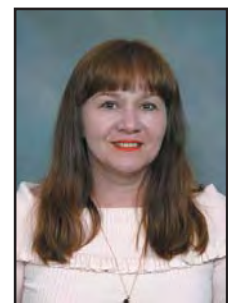
*Vianca H. Stubbs, M.P.H.  
Health Planning and  
Programs Administrator*



*Troy Johnson, M.P.H.  
Health Planner*



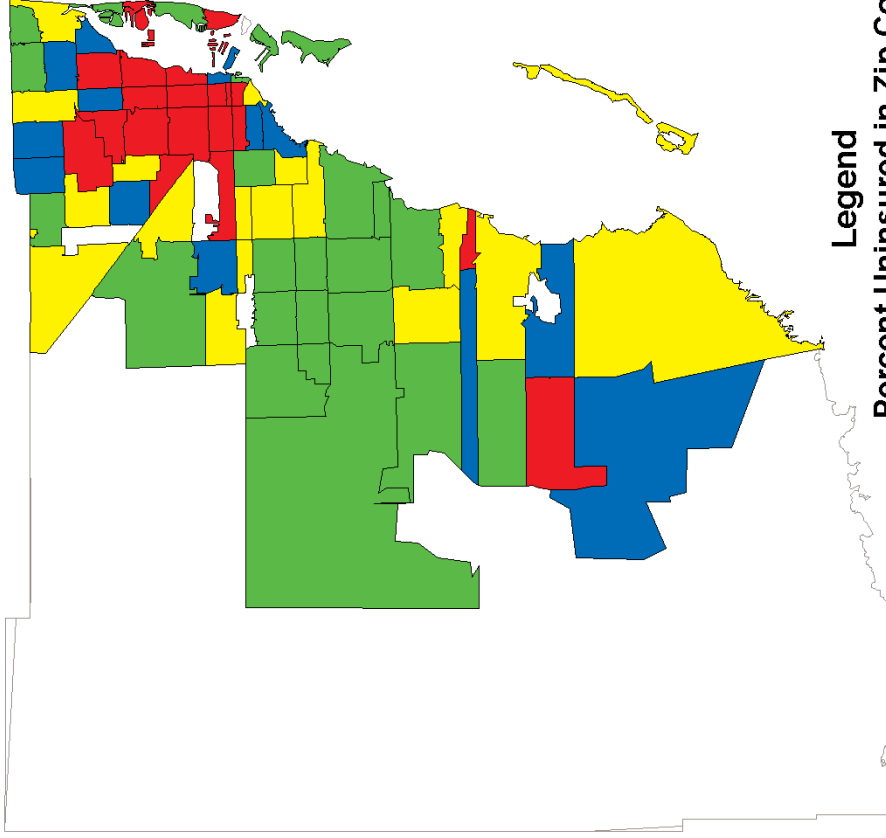
*Shaleen R. Hamilton  
Health Planner*



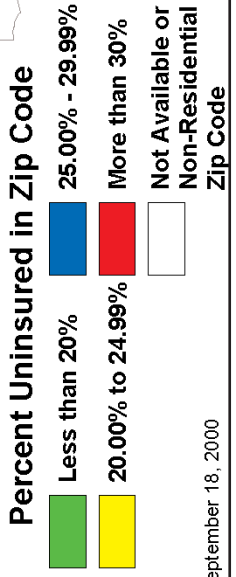
*Ana Wheelock  
Secretary/Receptionist*

# Miami-Dade County's Uninsured by Zip Code (Age 64 and Under)

1999

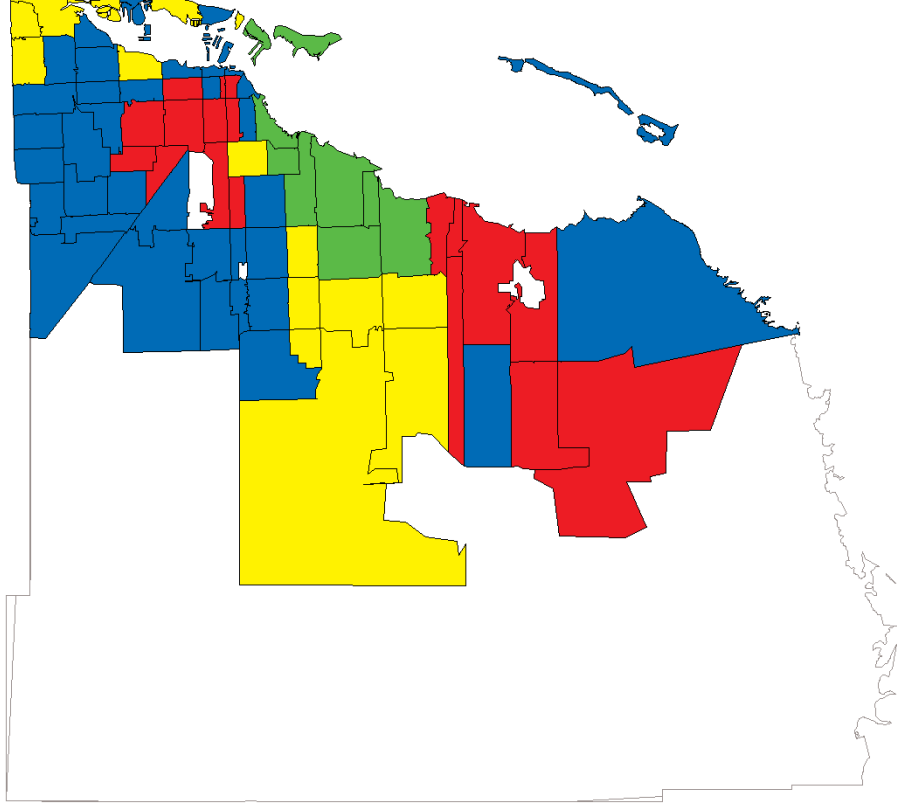


## Legend



Source:  
Summary of the Small Area Analysis Estimates,  
The Florida Health Insurance Study 2000,  
Florida Agency for Health Care Administration, September 18, 2000

2003



Source:  
Small Area Estimates by Zip Code for the Miami-Dade County Health Insurance Survey,  
The Department of Health Services Administration, University of Florida, July 2003  
(Commissioned by the Public Health Trust of Miami-Dade County)

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## *Health Council of South Florida Services*

- Needs assessments and action plan development
  - Program design, administration and evaluation
  - Qualitative research
  - Health service inventories and gap analyses
  - Health data extraction and management
  - Educational seminars and retreats
  - Strategic committee structuring, staffing and facilitation of meetings
  - Tactical planning and strategic plan design
  - Social marketing
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*The preferred partner for strategic and community-based planning.*



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